

Pakistan Early Warning Update Asian Development Bank (ADB) Proposed Projects ADB Volume Number 1, November 2007,

This Bulletin is a periodic electronic update from the Bank Information Center (BIC), South Asia office to inform civil society about Asian Development Bank (ADB) projects in Pakistan before they are approved by the Board of Directors of the ADB. This Update covers project information organized by sectors. The information is compiled directly from ADB's Business Opportunities¹.

For feedback on the Early Warning Update or to subscribe, please contact:
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For more information on specific projects, please contact the following at the ADB:
The Project Officer (contact details listed against each project). When emailing, also copy to: disclosure@adb.org.

You may also contact the ADB Public Information and Disclosure Unit² (See: <http://www.adb.org/Disclosure/contact.asp>).

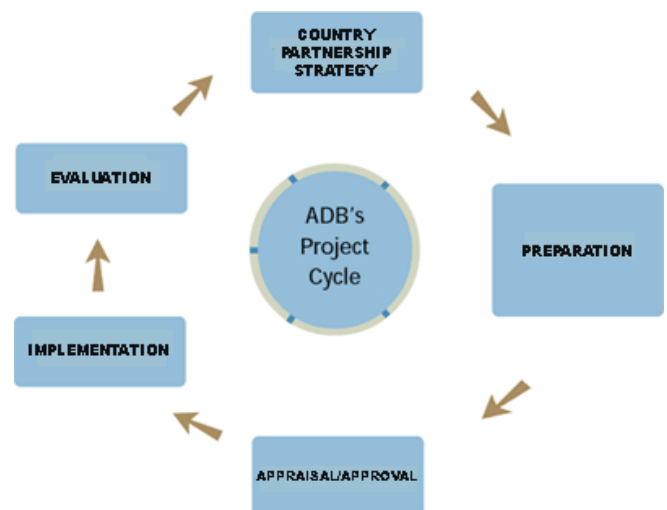
About Business Opportunities (BOp)

Business Opportunities (BOp) identifies potential projects that are under consideration for ADB financing. The BOp listings do not guarantee that financing will be approved for particular projects. However, BOp listings serve as important tools for monitoring and follow up of proposed projects. These, along with your country's Country Partnership Strategy (CPS), work as early warnings on the projects that your government and the Bank are considering for funding. Advocacy and campaigning experience around the world on Bank projects indicates that the earlier civil society gets involved on proposed projects, the greater the likelihood for impacting them. Proposed projects are listed until the point of ADB Board approval; the remaining are dropped from the list. BOp listings are prepared after CPS approval and during the early phases of Project Preparation. For better understanding of this process, the Bank's Project Cycle is summarized below.

Project Cycle³

Project Identification/Preparation: ADB often provides grants called project/program preparatory technical assistance (PPTA) to help the government identify and prepare feasible projects. The summary is made available in the form of a project profile or project information document (PID).

During the early stage of the PPTA, an initial poverty and social assessment is conducted to identify people who may be beneficially or adversely affected. A technical assistance report is prepared as a recommendation for ADB to finance a technical assistance project.



¹ ADB Business Opportunities available online at <http://adb.org/Business/Opportunities/prprojcs.asp>.

² The Public Disclosure Unit monitors whether ADB staff are complying with ADB's Disclosure Policy. Read and download the Public Communications Policy on Disclosure and Exchange of Information at: <http://www.adb.org/Documents/Policies/PCP/default.asp?p=disclose>.

³ The complete project cycle of the ADB has been elaborated at: <http://www.adb.org/Projects/cycle.asp>.

If the project requires resettlement of people or might adversely impact the environment, or indigenous peoples, certain safeguard assessments are prepared during this stage. The results of these **assessments are to be made available to affected people**. For more information on community rights under ADB safeguards⁴ and international best practices, see comparative matrices of MDB safeguard policies at <http://www.bicusa.org/en/Article.3494.aspx>

Project Examination: ADB examines project feasibility, first through a **fact-finding mission** and then through an appraisal mission. The fact-finding mission examines the project's technical, financial, economic, environmental, marketing, and management aspects and potential social impact. Detailed project risks and sensitivity analyses are carried out to assess viability of the proposed project and loan terms are discussed.

Following this, the **Appraisal Mission** conducts further field study, analyses and consultation, as required. The mission then prepares a loan proposal report and draws up a draft loan agreement for negotiation. After appraisal, the draft loan agreement and draft project proposal is submitted for review. Government is then called for negotiation with ADB. After negotiations with the government, the loan proposal is submitted to Board of Directors for **Approval** through its Report and Recommendation of the President (RRP).

After Board approval, the document is sent to the borrowing country's Government for cabinet authorization following which **the loan agreement is signed**. The loan takes effect once certain conditions are met. **The requirements and deadline for loan effectiveness are stipulated in the loan agreement.**

ADB-assisted projects are **implemented** by the executing agency according to the agreed schedule and procedures as detailed out in the project administration memorandum. Implementation time generally ranges from two to five years but depends on the type and nature of the project. ADB's review missions assess the progress of project implementation by visiting it at least twice a year throughout the implementation period.

If a project has significant environmental or social issues, **ADB will often require the borrower to submit regular monitoring reports**, in addition to progress reports. Information on the project's implementation progress and status of development objectives and loan covenants is added to the project information document during this implementation phase.

(For more information, refer to 'Unpacking the ADB: A Guide to Understanding the Asian Development Bank'⁵)

Commonly Used BOp Acronyms

TA: Technical Assistance

AOTA: Advisory and Operational Technical Assistance Loans

PPTA: Project Preparatory Technical Assistance

RETA: Regional Technical Assistance

EIA: Environmental Impact Assessment

IEE: Initial Environmental Examination

(N): New Project

(R): Revised (*italic text indicates change from previous month*)

ADB Environmental Categorization

Category "A" Projects: Projects having severe environmental impacts are categorized as "A". An EIA is required.

Category "B" Projects: Projects having some adverse environmental impacts are categorized as "B". An IEE is required in order to determine whether an EIA also needs to be done. If not, then the IEE is the final environment document.

Category "C" Projects: Projects having no environmental impacts are categorized as "C". No IEE or EIA is required but environmental considerations are still reviewed.

Category "F1" Projects: Projects involving a financial intermediary or equity investment are classified as "F1". The financial intermediary will apply an environmental management system if environmental impacts are expected.

Current Business Opportunities for Pakistan

⁴ More on the ADB Safeguards Policy Update process at: <http://www.bicusa.org/en/Article.2851.aspx>

⁵ BIC-NGO Forum on ADB Toolkit can be downloaded from <http://www.bicusa.org/Legacy/1-35%20adb%20blue.pdf>.

Agriculture & Natural Resources /Water Resources Management

Project Name	(R) Barani Integrated Water Resource Sector Project (formerly Community Storage and Irrigated Agriculture Development Sector Project)
Project Type and ID	LOAN: PAK 39364-01
Executing Agency	Irrigation and Power Department, Punjab Mr. Asrar-ul-Haq, Chief Strategic Planning; asrar_ast_ipd@yahoo.com ; 042 921 2123 to 24 Mr. Ubaidullah Rundhawa, Project Director Small Dams; 051 920 2270; 051 921 0302
TA Amount (US\$ million)	75.00
Date of First Listing	20 July 2007
Objectives and Scope	The expected impact of the proposed project is improved household income and health in the districts of Attock, Rawalpindi, Jehlum and Chakwal in the Barani areas of Punjab province. These four districts were selected due to their high percentage of rain fed agriculture compared to other districts in the Barani areas and their high potential for water storage development. The project's outcome is to increase crops and livestock productivity and households' access to domestic water supply. This will be obtained from the conversion of 11,500 hectares (ha) of rain fed agricultural land into irrigated land and the improvement of irrigation on 10,000 ha in existing systems. Two representatives' subprojects ("core subprojects") were selected to assess the Project's feasibility with regards to technical, social, financial and economic aspects as well as to social and environmental safeguards. The selection of core subprojects was based on size of investment, type of proposed dam, representative geographic and social conditions, severity of environmental and resettlement impacts.
Environmental Assessment	A
Project Processing Stage	<i>SRC Completed : 4 October 2007</i>
Project Officer	Arnaud M. Cauchois (632-6112), Agriculture, Environment, and Natural Resources Div, CWRD; acauchois@adb.org

Energy/ /Energy Sector Development

Project Name	(R) Integrated Energy Model
Project Type and ID	AOTA: PAK 41129-01
Executing Agency	Office of the Energy Advisor Mukhtar Ahmed; T: (51) 920 2964/ 900 8530; F: (51) 920 2974; mukhtarea@yahoo.com ; Islamabad, Pakistan
TA Amount (US\$ '000)	2,000.00
Date of First Listing	6 June 2007
Objectives and Scope	The proposed project will assist the Government of Pakistan (GoP) to establish a national energy model for analyzing the impacts of various strategies for meeting energy requirements. Financial, economic, energy supply, national resources, energy use, environmental impacts, technologies, energy efficiencies, and sociopolitical impacts will be among the factors addressed. National policy makers will identify the various strategies to be examined the results of which will support optimal decision making.
Environmental Assessment	-
Project Processing Stage	<i>Approved by the Bank : 25 October 2007</i>
Project Officer	Jim Liston (632-6118), Infrastructure Division, CWRD; jliston@adb.org

Energy/Transmission & Distribution

Project Name	Power Distribution Enhancement - Project 1
Project Type and ID	LOAN: PAK 38456-02

Executing Agency	Pakistan Electric Power Company (Pvt.) Limited (PEPCO) Mohammed Aslam Ch., Technical Director; edtpeco@hotmail.com ; T: +92 (42) 920 2199; 403 Wapda House, Shakra-i-Quaid-i-Azam, Lahore 54000, Pakistan
TA Amount (US\$ million)	150.00
Date of First Listing	30 July 2007
Objectives and Scope	The project will address the capacity shortfalls that currently result in regular system outages and supply interruptions to customers. This will include (i) addition of circuit and transformer capacity to enable the already overloaded systems to reliably deliver present demand and meet the expected load growth; (ii) loss reduction; and (iii) refurbishment of distribution networks.
Environmental Assessment	B
Project Processing Stage	Fact-Finding Mission Completed : 21 June 2007
Project Officer	Rune Stroem (632-6342), Infrastructure Division, CWRD; rstroem@adb.org

Energy/Transmission & Distribution

Project Name	(R) Power Transmission Enhancement - Project II
Project Type and ID	LOAN: PAK 37192-03
Executing Agency	National Transmission & Dispatch Company (NTDC) Qazi Naeem-Ud-Din, Chief Executive; F: 92 42 920 2053; ceo@ntdc.com.pk ; T: 92 42 920 2229; WAPDA House, Shakrah-e-Quaid-e-Azam, Lahore, Pakistan
TA Amount (US\$ million)	300.00
Date of First Listing	29 August 2007
Objectives and Scope	Tranche 2 Subprojects will continue to rehabilitate and augment the transmission system through 16 new substations, three static var compensators (SVC), and 37 transformers.
Environmental Assessment	B
Project Processing Stage	<i>Beginning of Loan Negotiations: Dec 2007.</i>
Project Officer	Rune Stroem (632-6342), Infrastructure Division, CWRD; rstroem@adb.org

Energy/ /Hydropower Generation

Project Name	MFF - Power Distribution Enhancement
Project Type and ID	LOAN: PAK 38456-01
Executing Agency	Pakistan Electric Power Company (Pvt.) Limited (PEPCO) Muhammad Aslam Ch., Technical Director; edtpeco@hotmail.com ; T: 92 (42) 920 2199; 403 Wapda House, Shakra-i-Quaid-i-Azam, Lahore 54000, Pakistan
TA Amount (US\$ million)	810.00
Date of First Listing	30 July 2007
Objectives and Scope	The Investment program will enhance the efficiency of the overall power distribution system and provide an adequate and reliable power supply to a greater number of industrial, commercial and residential customers, through funding of investment requirements within each of the eight power distribution companies in Pakistan.
Environmental Assessment	B
Project Processing Stage	Fact-Finding Mission Completed : 21 June 2007
Project Officer	Rune Stroem (632-6342), Infrastructure Division, CWRD, rstroem@adb.org

Law, Economic Management & Public Policy /Economic Management

Project Name	(R) Effective Implementation of Punjab Government Efficiency Improvement Program
Project Type and ID	AOTA: PAK 41666-01
Executing Agency	Planning and Development Department, Government of the Punjab

Contact: Mr. Asad Sumbal, PRMP PMU, Program Director; Tel.: 9242 9200 0892; Address: Planning and Development Department Government of Punjab G.P.O. Box 92 Bahawalpur, Pakistan

TA Amount (US\$ '000)

950.00

Date of First Listing

30 August 2007

Objectives and Scope

The objectives of the TA grant are to: (i) effectively coordinate the implementation of the Punjab Government Efficiency Improvement Program (PGEIP); (ii) support the Management committee (MC) of the Punjab Pension Fund (PPF) in establishing sound fiduciary systems and operational structure; and (iii) support the Management and Professional Development Department in strengthening the consultation, coordination and interactions with provincial line departments and local governments on civil service capacity building issues, and (iv) assist the Working Group on Reviewing the Rules of Business and Human Resource Policies.

Environmental Assessment

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Project Processing Stage

Board Circulation Completed : 26 October 2007

Project Officer

Sona Shrestha (632-6163), Governance, Finance, and Trade Division, CWRD; sonashrestha@adb.org

Law, Economic Management & Public Policy /Law & Judiciary

Project Name

Implementing Police Reforms in Four Districts of the Punjab Province

Project Type and ID

AOTA: PAK 38576-01

Executing Agency

Planning and Development Department, Government of the Punjab
Chairman; F: (92-42)-9210003; T: (92-42)-9210002, 9210004; Planning and Development Department, Government of Punjab, Civil Secretariat, Lahore

TA Amount (US\$ '000)

950.00

Date of First Listing

21 October 2004

Objectives and Scope

The project goal of the proposed TA is improved access to justice and public safety through better policing for poor and vulnerable people, especially women, children and minorities in Punjab. The purpose is to support the implementation of the PO 2002 in four pilot districts of Punjab province and develop a safer and more secure environment based on respect for human rights and equitable access to justice through a policing service, which is more responsive to the needs of poor and vulnerable people.

Environmental Assessment

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Project Processing Stage

Fact-Finding Mission Completed : 3 June 2004

Project Officer

Douglas John Porter (632-), Special Leave w/o Pay, dporter@adb.org

Law, Economic Management & Public Policy /Sub national Government Administration

Project Name

Strengthening Coordination and Alignment of Government Operations to Devolution

Project Type and ID

AOTA: PAK 37204-01

Executing Agency

Min of Finance
Secretary, Finance; F-051-9218062; T-051-9210291; Ministry of Finance, Block C, Pak Secretariat, Islamabad

TA Amount (US\$ '000)

450.00

Date of First Listing

14 February 2004

Objectives and Scope

The TA will augment the capacity of the Planning Commission at the Federal level and the Planning and Development Departments at the Provincial levels to coordinate and monitor the effective use of external development assistance supporting the devolution plan. The TA will provide for technical expertise in three areas: i) management of programs in support of poverty reduction and devolution reforms in the provinces, including design of intergovernmental fiscal and other institutional arrangements; ii) the review and contribution to the design of sector-wide reform strategies, e.g., health, education, water and

sanitation consistent with devolution; and iii) the establishment of data bases and coordinative arrangements to assist provincial governments to realign vertical programs to devolution policy and procedures.

Environmental Assessment
Project Processing Stage
Project Officer

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 Fact-Finding Mission Completed : 30 May 2003
 Douglas John Porter (632-), Special Leave w/o Pay; dporter@adb.org

Law, Economic Management & Public Policy /Law & Judiciary

Project Name
Project Type and ID
Executing Agency

Support for Governance Reforms
 AOTA: PAK 38612-01
 Economic Affairs Division
 Secretary, Economic Affairs Division; F- (+92-51)-9205971, 9210734; T- (+92-51)-9210629, 9212769; Rm 308, Block C, Secretariat, Islamabad, Pakistan

TA Amount (US\$ '000)
Date of First Listing
Objectives and Scope

11,500.00
 16 March 2005
 The expected impact of the TA clusters (TAC) is improved governance to support poverty reduction. The outcomes of the TAC will be (i) improved access to justice, especially for the poor; (ii) improved delivery of public services at local level through devolved governance structures; (iii) strengthened public financial management supporting improved efficiency and effectiveness of resource allocations for poverty reduction; and (iv) strengthened accountability, transparency and anti-corruption institutions.

Environmental Assessment
Project Processing Stage
Project Officer

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 SRC Completed : 8 November 2006
 Waqas ul Hasan (632-5513), Pakistan Resident Mission, whasan@adb.org

Law, Economic Management & Public Policy /Economic Management

Project Name
Project Type and ID
Executing Agency
TA Amount (US\$ million)
Date of First Listing
Objectives and Scope

Punjab Government Efficiency Improvement Program
 LOAN: PAK 41666-01
 To be determined
 250.00
 30 August 2007
 The PGEIP will support the GoPb in realizing its long term vision as articulated in the Punjab Vision 2020 which commits to significantly improving the standards of living for the people of Punjab, especially the poor and the vulnerable. The impact of the proposed PGEIP is to improve the overall functioning of the Government machinery at the provincial, district and municipal levels, and thereby improve the quality of public services. Its impact will be in the form of (i) greater performance-orientation in planning and budgeting; (ii) higher efficiency of the civil service apparatus, with sound incentives and merit-based appointment and career-progression; (iii) a fully funded and well-managed pension system that increases the confidence of civil servants and the public, and generates fiscal space for high priority social sector investments; and (iv) a redefined role for the State, and greater private sector participation.

Environmental Assessment
Project Processing Stage
Project Officer

To be determined.
 Board Circulation Completed : 26 October 2007
 Sona Shrestha (632-6163), Governance, Finance, and Trade Division, CWRD; sonashrestha@adb.org

Law, Economic Management & Public Policy /Economic Management

Project Name
Project Type and ID
Executing Agency

(N) Punjab Government Efficiency Program Implementation Support
 LOAN: PAK 41666-02
 Planning and Development Department, Government of the Punjab

TA Amount (US\$ million) 8.80
Date of First Listing 10 October 2007
Objectives and Scope The objective of the TA loan is to support the implementation of reforms called under PGEIP. The TA loan has five components: (i) fiscal and financial management; (ii) pension reform; (iii) civil service reform; (iv) private sector development; and (v) reform monitoring and evaluation. All TA activities are divided into: (i) operational support, including equipment and related software; (ii) studies and assessments; and (iii) training and capacity building.

Environmental Assessment
Project Processing Stage Board Circulation Completed : 26 October 2007
Project Officer Sona Shrestha (632-6163), Governance, Finance, and Trade Division, CWRD; sonashrestha@adb.org

Law, Economic Management & Public Policy /Sub national Government Administration

Project Name (R) Punjab Millennium Development Goals and Access to Justice Programs
Project Type and ID PPTA: PAK 41641-01
Executing Agency Department of Health, Punjab
TA Amount (US\$ '000) 900.00
Date of First Listing 14 September 2007
Objectives and Scope The PPTA will support the formulation of the proposed PAJP and PMDGP clusters of PRMP-II through policy dialogue, diagnostic assessments and stakeholder consultations.

Environmental Assessment To Be Determined
Project Processing Stage For President's Consideration : 26 October 2007
Project Officer Rie Hiraoka (632-6811), Governance, Finance, and Trade Division, CWRD; rhiraoka@adb.org

Law, Economic Management & Public Policy /Subnational Government Administration

Project Name (N) Support for Second Balochistan Resource Management Program
Project Type and ID PPTA: PAK 37213-01
Executing Agency Finance Department, Government of Balochistan
TA Amount (US\$ '000) 400.00
Date of First Listing 9 October 2007
Objectives and Scope The PPTA will support the formulation of the proposed second Balochistan Resource Management Program (BRMP-II) through policy dialogue, diagnostic assessments and stakeholder consultations.

Environmental Assessment To Be Determined
Project Processing Stage Fact-Finding Mission Completed : 12 September 2007
Project Officer Jorn Brommelhorster (632-6762), Governance, Finance, and Trade Division, CWRD; jbrommelhorster@adb.org

Transport & Communications /Roads & Highways

Project Name (R) National Trade Corridor Highway Business Plan
Project Type and ID AOTA: PAK 40075-01
Executing Agency Planning Commission
 Syed Tanwir H. Bukhari, Chief Transport; chief_tc@mopd.gov.pk; 92 51 9202670/546; Transport and Communication Section

TA Amount (US\$ '000) 500.00
Date of First Listing 7 May 2007
Objectives and Scope To advance the concept of industrial diversification along the National Trade Corridor (NTC), a framework for spatial planning and for encouraging investment along the corridor will be needed to maximize its potential benefits. An NTC development board with representatives from the private sector (i.e. business groups, chambers of commerce), government agencies, and academia

could fulfill such a role. The functions of the entity would broadly include (i) planning for the areas around the corridor (strategic business plan); (ii) coordinating various government entities at the federal, provincial, and local levels to facilitate commercial activity; (iii) attracting the private sector; and (iv) inter-modal coordination. The location of special industrial zones, export processing zones, and logistics hubs would be areas that would be coordinated by the entity. The proposed technical assistance (TA) is therefore aimed at assessing the demand and potential of NTC for logistical hubs or industrial sites. Once this is clarified, further objectives would be to specify the core functions of the facilities, clarify site management and development options, and market the concept to industry and to potential investors. The TA will focus on the development of public-private partnerships (PPP). Under such arrangement, the Government could provide the real estate and infrastructure for the facilities and act as a landlord, while financing and operations would be left to the private sector. The process of developing a PPP may be divided into three phases, including (i) a conceptualization phase, (ii) design phase, and (iii) an engineering and implementation phase. The activities under the TA will be limited to the first two phases. Phase (iii) involves engineering and start-up operations and would thus be supported to a large extent by a private sector entity.

Environmental Assessment -
Project Processing Stage *Board Circulation Completed : 23 October 2007*
Project Officer F. Cleo Kawawaki (632-6113), Infrastructure Division, CWRD, fkawawaki@adb.org

Transport & Communications /Roads & Highways

Project Name **National Highway Development Sector Investment Program-Project II**
Project Type and ID LOAN: PAK 37559-04
Executing Agency National Highway Authority
 Raja Nowsherwan, Member (Planning), F-+92-51-9260418; nraja@nha.gov.ph; T-+92-51-9260409

TA Amount (US\$ million) 301.00
Date of First Listing 29 August 2007
Objectives and Scope Batch 2 Investment Program will finance Batch 2 subprojects under National Highway Improvement Component. The proposed investment of Batch 2 Investment Program will continue focusing on improving domestic transport system serving inter-provincial traffic and selected national highways. The proposed subprojects under Batch 2 Investment Program are: Peshawar-Torkham Section 2, Sukkur-Jacobabad, Tanol-Fatehjang-Jand, Zhob-Mughal Kot.

Environmental Assessment A
Project Processing Stage Beginning of Loan Negotiations: Dec 2007.
Project Officer Olly Norojono (632-6628), Infrastructure Division, CWRD, onorjono@adb.org

Transport & Communications /Roads & Highways

Project Name **(R) MFF - National Trade Corridor Highway Investment Program (NTCHIP)**

Project Type and ID LOAN: PAK 40075-01
Executing Agency National Highway Authority
 Ijaz Ahmed Choudhry, General Manager; gm-adb@nha.gov.pk; T-+92 51 9261135-37; Ministry of Communications, Government of Pakistan, 27-Muave Area, G-9/1 Islamabad

TA Amount (US\$ million) 900.00
Date of First Listing 7 May 2007

Objectives and Scope NTCHIP will contribute to the economic growth by developing connectivity assets. This will increase the trade competitiveness and regional cooperation. The program will invest in over 800 km of the NTC network. This will reduce the travel time from Karachi to Peshawar by half and provide faster access to the borders with Afghanistan, the People's Republic of China (PRC), and Central Asia.

Environmental Assessment A
Project Processing Stage *Board Circulation Completed : 23 October 2007*
Project Officer F. Cleo Kawawaki (632-6113), Infrastructure Division, CWRD; fkawawaki@adb.org

Transport & Communications /Roads & Highways

Project Name (R) National Trade Corridor Highway Investment Program - Project I
Project Type and ID LOAN: PAK 40075-02
Executing Agency National Highway Authority
 Ijaz Ahmed Choudhry, General Manager; gm-adb@nha.gov.pk; +92 51 9261135-37
 Ministry of Communications; Government of Pakistan; 27-Muave Area; G-9/1 Islamabad

TA Amount (US\$ million) 555.00
Date of First Listing 7 May 2007

Objectives and Scope The National Trade Corridor Highway Investment Program (NTCHIP) aims to assist the Government of Pakistan in the implementation of its flagship initiative approved by the government in 2005. The objective of NTCHIP is to develop and improve road connectivity along the main north-south national highway corridor that will support the national trade corridor (NTC). Road sector efficiencies will be linked to policy reforms and action as identified and endorsed by the government's reform agenda on NTC. Consulting services for construction supervision of the National Trade Corridor Highway are required to assist the National Highway Authority (NHA) in implementing the proposed improvements and construction.

Environmental Assessment A
Project Processing Stage *Board Circulation Completed : 23 October 2007*
Project Officer F. Cleo Kawawaki (632-6113), Infrastructure Division, CWRD, fkawawaki@adb.org

Multisector

Project Name Strengthening Domestic Consulting Services
Project Type and ID AOTA: PAK 39048-01
Executing Agency Planning Commission
TA Amount (US\$ '000) 200.00
Date of First Listing 6 September 2005
Objectives and Scope The objective of the TA is to create conducive environment for domestic consultants' participation in projects implementation. This will enable consultants to provide productive inputs, as well as ensuring checks and balances in projects implementation. The scope will include: (i) Comprehensive review of bylaws and regulations as well as updating bylaws and regulations if necessary (ii) Institutional strengthening of ACEP for overseeing implementation of bylaws and regulations (iii) Institutional strengthening of PEC for dispute resolution and adjudication (iv) Installation of a system to track the consultants' complaints from initiation to implementation of final decisions

Environmental Assessment
Project Processing Stage Fact-Finding Mission Completed : 29 July 2005
Project Officer Asad Aleem (632-5513), Pakistan Resident Mission, aaleem@adb.org

*The **Bank Information Center (BIC)** partners with civil society in developing and transition countries to influence the World Bank and other international financial institutions (IFIs) to promote social and economic justice and ecological sustainability. BIC is an independent, non-profit, non-governmental organization that advocates for the protection of rights, participation, transparency, and public accountability in the governance and operations of the World Bank, regional development banks, and IMF. For more information about BIC, see www.bicusa.org.*